

Economic Sustainability

UCL is rightly proud of its position as one of the world's leading universities. To maintain our academic excellence, outstanding teaching and top-class research we must secure our long-term

financial position. (outstanding debt) (-US)/MCI 0 0 34.7724 2020.0

achieving a sufficient operating margin, ensuring UCL generates enough cash from operating activities (operating cash), confirming an appropriate number of days expenditure could be covered from available funds (liquidity days) and ensuring the affordability of the debt held by UCL (total leverage).

We will continue to monitor the economic, financial, political, and social environment to ensure our financial sustainability plans are responsive to external and internal changes and that they continue to support the UCL's strategic ambitions.

UCL's full financial strategy is confidential, to protect the commercial interests of UCL and its partners and facilitate the effective conduct of UCL's affairs.